From the solution:

**SUMMARY GUIDE** 

# Multipliers: How the Best Leaders Ignite Everyone's Intelligence

## Look for Genius Summary Guide

Multipliers identify genius in others, then help people contribute that genius in ways that are recognized and valued.

## Big Ideas

- Natural genius is what people not only do exceptionally well but also absolutely naturally (things they do easily and freely).
- Multipliers look for, identify, and name the natural genius in everyone.
- Finding and naming someone's genius allows you to put it to work.
- Instead of asking, "Is this person smart?" Multipliers ask, "In what way is this person smart?"

## Principle of Individuality

People want to contribute their unique abilities in ways that are seen and valued.

### Mindset Shift

#### **Diminisher Mindset**

#### **Multiplier Mindset**

Real genius is rare.

Everyone has their own natural genius.

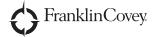
## Name the Genius

Multipliers recognize that everyone has unique genius, and are able to put it to work in ways that benefit the individual, the team, and the organization.

#### 1. Identify natural genius.

Use questions like the ones below to identify the natural genius of another person.

- What does this person do better than anything else they do?
- What do they do better than anyone else?
- What do they do easily (without effort or even awareness)?
- What do they do freely (without being specifically asked)?



#### 2. Give the genius a short name.

Work together to come up with a short name for their genius and have fun! You're successful when you come up with a descriptive name the person is proud of. Here are some examples:

Gardener

Daring Diplomat

• Get-It-Done Guru

Archaelogist

## Experiments to Look for Genius

The following are Multiplier Experiments you can use to Look for Genius.

Experiment	Name the Genius	Watch for Genius	Create a User's Guide
Description	Identify and name the natural genius of the people you work with.	Spot the natural genius in your environment so you can help it thrive.	Create a user's guide for yourself and others to help you better work together.
Accidental Diminisher Tendencies	All	Always On, Pacesetter	All

